Master in Anti-Corruption and Diplomacy (MACD) 2021
A Joint IACA – UNITAR Master’s Programme

PROGRAMME DESCRIPTION

The Master in Anti-Corruption and Diplomacy (MACD) is a modular postgraduate academic degree programme delivered over 18 months, in a mixture of campus-based and online (live interaction), jointly by the International Anti-Corruption Academy (IACA) and the United Nations Institute for Training and Research (UNITAR). Designed as an in-career programme, MACD has a compact structure and covers two disciplines, namely, anti-corruption and diplomacy. The programme offers a series of interdisciplinary modules which concentrate on concepts and practical tools for preventing and countering corruption, and diplomacy.

The programme includes subjects and cross-cutting themes relating to economics, behavioural science, ethics, law, compliance, diplomacy, international law, digital and cyber diplomacy, as well as essential skills for an international career such as negotiations, leadership, effective writing, public speaking and stakeholder coordination & engagement. The programme utilizes lectures, case studies, interactive sessions, group work, and stakeholder discussions to identify best practices in anti-corruption and diplomacy. MACD modules are complemented by expert talks on anti-corruption and diplomacy topics. Programme delivery is campus-based and virtual live interaction, with the first module taking place at the UNITAR Headquarters in Geneva, Switzerland, ensuring effective knowledge transfer and the immediate applicability of the knowledge and skills acquired. The programme is completed with the successful submission and defence of a master’s thesis for which a supporting course in research methods is incorporated into the modules. The master’s thesis defence in this programme will take place online. Upon successful completion of the master’s thesis defence, the graduates will visit IACA’s campus, in Laxenburg, Austria, and attend their graduation ceremony, organized by IACA.

The MACD programme is designed for those who intend to avail an opportunity to study under some of the world’s most renowned experts in anti-corruption and diplomacy, in a participatory and unique international environment, and within a group of motivated and committed individuals in order to deepen their understanding of anti-corruption and diplomacy, and hence adding greater value to their respective careers, organizations and societies.

MACD Objectives

The MACD programme offers a rigorous, diverse, and innovative anti-corruption and diplomacy curriculum. It reflects a variety of academic disciplines necessary for providing comprehensive insight into corruption, anti-corruption, compliance systems, and diplomacy. Students and their employers benefit from both the academic and practitioner focus of the programme.

Students are taught the skills and provided with the tools necessary to better understand and contribute to the prevention of and the fight against corruption, the nexus between diplomacy and anti-corruption, and modern diplomacy. They can interact with and develop a strong network of international professionals who can assist them both during and after their studies.
<table>
<thead>
<tr>
<th><strong>Duration of the Programme:</strong></th>
<th>18 Months (78 Weeks)</th>
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<tbody>
<tr>
<td>59 weeks modules, 19 weeks MT research</td>
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<tr>
<td><strong>Number of Credits:</strong></td>
<td>90 ECTS</td>
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<tr>
<td><strong>Number of Contact Hours:</strong></td>
<td>2,250 hours</td>
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<td><strong>Contact Hours per Week:</strong></td>
<td>25 – 32 hours</td>
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<tr>
<td><strong>Start Date:</strong></td>
<td>20 September 2021</td>
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<td><strong>End Date:</strong></td>
<td>26 March 2023</td>
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MODULE OVERVIEW
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Module – Research & Writing (Ongoing Module)

The module will focus on research methods and academic and diplomatic writing skills. It will be an operating module throughout the length of the programme. The module will offer first introductory lessons on research methods and writing styles which will prepare the students for writing academic papers and assignments and eventually for writing their master’s thesis. The module will be constantly updated with relevant academic resources and other reading materials, learning contents, videos, live sessions, and assignments, relevant to the stage of learning process during the programme.

Module Ownership
IACA - UNITAR

Number of ECTS
5

Number of Contact hours
125

Duration
Throughout the Programme

Mode of Delivery
Course 1: On-campus
Course 2, 3 and 4: Online

Courses
1. **IACA - UNITAR**: Introduction to writing research papers (Part of Module 1) – 2 ECTS
   Part 1: Research and writing in Anti-Corruption
   Part 2: Research and writing in Diplomacy
2. **IACA**: Social Science Empirical Research (Part of Module 2) – 1 ECTS
3. **UNITAR**: Effective Writing in Diplomacy (Part of Module 3) – 1 ECTS
4. **IACA**: Writing a research proposal (Part of Module 4) – 1 ECTS
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Module – Skills for an International Career in Diplomacy (Ongoing Module)

The module will have a broad focus on the practical communication, negotiation, management, and leadership skills for an international career in diplomacy and international affairs. The courses of this module will enhance students’ capacity to interact within the global community. Emphasis will be put on relevant soft social skills that are crucial to navigating complex diplomatic relationships. As these courses are not explicitly linked, they will be distributed throughout the 6 modules to provide practical and interactive support to the theory examined in each module.

Module Ownership
UNITAR

Number of ECTS
9

Number of Contact hours
225

Duration
Throughout the Programme

Mode of Delivery
Course 1 and 2: On-Campus
Course 3 to 9: Online

Courses
1. UNITAR: Negotiation Skills & Techniques (Part of Module 1) – 1 ECTS
2. UNITAR: Public Speaking Skills (Part of Module 1) – 1 ECTS
3. UNITAR: Leadership Skills (Part of Module 2) – 1 ECTS
4. UNITAR: Media Relations (Part of Module 2) – 1 ECTS
5. UNITAR: Cosmopolitan Communication: Connecting Across Diplomats, Business Leaders and Civil Society Actors (Part of Module 3) – 1 ECTS
6. UNITAR: Project Management (Part of Module 4) – 1 ECTS
7. UNITAR: Stakeholder Coordination & Engagement (Part of Module 5) – 1 ECTS
8. UNITAR: Assertiveness & Influencing Skills (Part of Module 5) – 1 ECTS
9. UNITAR: Conflict Resolution & Difficult Conversations (Part of Module 6) – 1 ECTS
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Module 1 – Introduction to Studies of Anti-Corruption and Diplomacy

Taking place at the UNITAR’s Headquarters in Geneva, the module will combine introductory courses to both anti-corruption and diplomacy studies as well as three courses from ongoing modules. Courses in Diplomacy, the United Nations System and International Law will provide a solid footing for students to immerse themselves in the world of diplomacy and Geneva’s Multilateral Working Environment, and gain a thorough understanding of the functioning of multilateral diplomacy. To fully immerse students into the UN environment, participants will be given a private tour of the UN headquarters in Geneva, meetings with high-level UN officials, as well as excursions in the diplomatic hub that is Geneva.

Module Ownership
IACA - UNITAR

Number of ECTS
8

+ 2 ECTS – Research Methods
+ 2 ECTS – Skills in Diplomacy

Number of Contact hours
300

Duration
10 Weeks

Duration of the in-class
One week

Mode of Delivery
On-campus (UNITAR Campus, Geneva)

Courses
1. IACA: Team Building, Networking and Communication – 0 ECTS
2. IACA: Corruption: Themes, Trends, Definitions, Consequences and Measurements and Impact of Globalization on Corruption – 1 ECTS
3. IACA: Politics of Corruption and Anti-Corruption Reform – 2 ECTS
4. IACA: Ethical Leadership, Ethics Management within Organizations – 1 ECTS
5. UNITAR: Introduction to Diplomacy - 1 ECTS
7. UNITAR: Introduction to International Law - 1 ECTS
8. IACA: Introduction to Writing Research Papers (Research Methods Module) – 2 ECTS
9. UNITAR: Negotiation Skills & Techniques (Skills in Diplomacy Module) – 1 ECTS
10. UNITAR: Public Speaking Skills (Skills in Diplomacy Module) – 1 ECTS

Extracurricular Activities
- Welcome Reception at the United Nations Office at Geneva (UNOG)
- Meetings with high-level UN officials
- Private visit to the UN Headquarters in Geneva
- Excursion to Geneva City
Module 2 – Politics, Sociology, Criminology, and Economics of Corruption

The overall themes of the module include political economy theories, interplay of politics, governance, development and corruption, and the impact of corruption on types of political systems and specific sectors. The module will also study the causes and persistence of corruption from anthropological, sociological, criminological, and political economy perspectives. Additionally, the module will cover the topics related to corruption in procurement.

Module Ownership
IACA

Number of ECTS
10

+ 1 ECTS – Research Methods
+ 2 ECTS – Skills in Diplomacy

Number of Contact hours
300

Duration
10 Weeks

Mode of Delivery
Online

Courses
1. IACA: Governance, Development, and Corruption – 3 ECTS
2. IACA: UN Sustainable Development Agenda and Corruption – 1 ECTS
3. IACA: Economic Theories and Models of Corruption – 3 ECTS
4. IACA: Criminological and Sociological Dimensions of Corruption – 2 ECTS
5. IACA: Corruption in public procurements – 1 ECTS
6. IACA: Social Science Empirical Research (Research Methods Module) – 1 ECTS
7. UNITAR: Leadership Skills (Skills in Diplomacy Module) – 1 ECTS
8. UNITAR: Media Relations (Skills in Diplomacy Module) – 1 ECTS

Extracurricular Activity
Exert Talk: Corruption in Sport
Module 3 – Anti-Corruption Legal and Ethical Frameworks in Public and Private Sector

The module will provide students with the rationale and the legal foundations of anti-corruption laws in national and international level. Students will study international and national laws applicable to designing and implementing anti-corruption programmes. The module will cover corruption and rule of law, the international legal frameworks for anti-money laundering and financial crime protection, and human rights aspects of fight against corruption.

Module Ownership: IACA
Number of ECTS: 10

+ 1 ECTS – Research Methods
+ 1 ECTS – Skills in Diplomacy

Number of Contact hours: 300
Duration: 10 Weeks
Mode of Delivery: Online

Courses
1. **IACA**: International Anti-Corruption initiatives and Instruments – 2 ECTS
2. **IACA**: Transnational Application of Anti-Corruption national Laws: A Comparative Analysis – 1 ECTS
3. **IACA**: Corruption and Rule of Law – 2 ECTS
4. **IACA**: Anti-Money Laundering and Financial Crime Protection: International Legal Frameworks and Initiatives – 1 ECTS
5. **IACA**: Anti-Corruption Compliance systems in Corporates and SMEs – 3 ECTS
6. **IACA**: Human Rights and Corruption – 1 ECTS
7. **UNITAR**: Effective Writing in Diplomacy (Research Methods Module) – 1 ECTS
8. **UNITAR**: Cosmopolitan Communication: Connecting Across Diplomats, Business Leaders and Civil Society Actors (Skills in Diplomacy Module) – 1 ECTS

Extracurricular Activity

**Expert Talk**: Whistleblower and Whistleblower Protection
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Module 4 - Corruption, Cybercrime and Compliance

The module will focus on the increasing presence of cybercrime and corruption issues within the digital realm. Students will explore the rising danger of corruption and cyberspace as well as the implications of an internet without borders and how to apply national and international anti-corruption law in cyberspace. Courses will also the tackle how law enforcement can be present in both national and international cybercriminal situations.

Module Ownership             UNITAR
Number of ECTS                10
+ 1 ECTS - Research Methods
+ 1 ECTS - Skills in Diplomacy
Number of Contact hours       300
Duration                      10 Weeks
Mode of Delivery              Online

Courses
1. UNITAR: Corruption and Cyberspace - 1 ECTS
2. UNITAR: Rule of Law in Cyberspace - 2 ECTS
3. UNITAR: International Law on Cybercrime - 2.5 ECTS
4. UNITAR: Application of national anti-corruption law in cyberspace - 2.5 ECTS
5. UNITAR: Enforcing anti-corruption law in cyberspace - 2 ECTS
6. IACA: Writing Research Proposal (Research Methods Module) - 1 ECTS
7. UNITAR: Project Management (Skills in Diplomacy Module) - 1 ECTS

Extracurricular Activity
Expert Talk: Cybercrime, Cybersecurity and Corruption
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Module 5 – Digital and Cyber Diplomacy: Diplomacy in the 21st Century

The module will provide students with a thorough understanding of the importance of digital technology within the diplomatic world. Courses will explore the imminent technology conflicts in our 21st century interconnected world as well as the symbiotic relationship between diplomatic communication and digital innovation. Students will learn the approaches from which the internet has brought changes to how we govern each other and manage crises.

Module Ownership  UNITAR
Number of ECTS  10
      + 2 ECTS – Skills in Diplomacy
Number of Contact hours  300
Duration  10 Weeks
Mode of Delivery  Online

Courses
1. UNITAR: Introduction to Diplomacy 4.0. – 1 ECTS
2. UNITAR: Digital & Cyber Diplomacy – 2 ECTS
3. UNITAR: Internet Governance – 1 ECTS
4. UNITAR: Cybercrime & Cybersecurity – 2 ECTS
5. UNITAR: Artificial Intelligence – 1 ECTS
6. UNITAR: Crisis Management in Cyberspace – 1 ECTS
7. UNITAR: Technology Conflicts – 1 ECTS
8. UNITAR: Techplomacy – 1 ECTS
9. UNITAR: Stakeholder Coordination & Engagement (Skills in Diplomacy Module) – 1 ECTS
10. UNITAR: Assertiveness & Influencing Skills (Skills in Diplomacy Module) – 1 ECTS

Extracurricular Activity
   Expert Talk: Modern Diplomacy
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Module 6 – Anti-Corruption Tools: Prevention, Criminalization, and Law Enforcement

The module will focus on anti-corruption tools and approaches to the prevention of corruption and law enforcement. Students will understand the issues and challenges of the development and implementation of national anti-corruption strategies, importance of establishing independent Anti-Corruption Agencies, effective law enforcement, investigation, and prosecution of corruption. The module will also address the development of prevention strategies, education, and awareness; internal controls, such as asset declaration and codes of conduct etc. The module will also focus on the connection between technology and corruption. It explores how technology is a potent tool in fight against corruption, and how the misuse of technology by unscrupulous people may escalate crime and corruption.

Module Ownership IACA
Number of ECTS 10
+ 1 ECTS – Skills in Diplomacy
Number of Contact hours 275
Duration 9 Weeks
Mode of Delivery Online

Courses
1. IACA: National Anti-Corruption Strategies and Independent Anti-Corruption Agencies – 1 ECTS
2. IACA: Investigating and Prosecuting Corruption Cases – 2.5 ECTS
3. IACA: Asset Tracing, Recovery and Management – 1.5 ECTS
4. IACA: Collective Action Approaches in Fight against Corruption – 1 ECTS
5. IACA: Prevention of Corruption – 2 ECTS
6. IACA: Role of Technology in Fight against Corruption – 1 ECTS
7. IACA: Open Governance, e-Governance and Corruption – 1 ECTS
8. UNITAR: Conflict Resolution & Difficult Conversations (Skills in Diplomacy) – 1 ECTS

Extracurricular Activity
Expert Talk: Civil Society and Corruption
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Master Thesis Research, Writing Process, Defence, and Graduation

The preparation for the master’s thesis research and writing start from module 3 of the programme. Throughout the programme, students will receive continuous guidance, inputs, consultations, and support in conducting their research and writing their master’s thesis.

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<thead>
<tr>
<th>Module Ownership</th>
<th>IACA - UNITAR</th>
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<tbody>
<tr>
<td>Number of ECTS</td>
<td>18</td>
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<tr>
<td>Number of Contact hours</td>
<td>550</td>
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<tr>
<td>Duration</td>
<td>19 Weeks</td>
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<tr>
<td>Mode of Delivery</td>
<td>Online</td>
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Activities

1. Individual consultation hours with academic staff of IACA and UNITAR
2. Appointment of master’s thesis supervisor
3. Developing Research Proposal
4. Master’s thesis supervision
5. Master’s thesis submission and external evaluation
6. Master’s thesis defence (online/on-campus?)

Graduation

Graduation on IACA Campus
# Master in Anti-Corruption and Diplomacy (MACD) 2021

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## Academic Calendar

<table>
<thead>
<tr>
<th>Modules</th>
<th>Activity</th>
<th>Timeline (Tentative)</th>
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<tbody>
<tr>
<td><strong>Module – Research &amp; Writing</strong></td>
<td>Introduction to writing research papers</td>
<td>20 September – 14 November 2021</td>
</tr>
<tr>
<td><strong>Ongoing Module</strong></td>
<td>Effective Writing in Diplomacy</td>
<td>15 November 2021 – 13 February 2022</td>
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<tr>
<td><strong>Module – Skills for an International Career in Diplomacy</strong></td>
<td>Social Science Empirical Research</td>
<td>14 February – 24 April 2022</td>
</tr>
<tr>
<td><strong>Ongoing Module</strong></td>
<td>Writing a research proposal</td>
<td>25 April – 3 July 2022</td>
</tr>
<tr>
<td><strong>Module – Skills for an International Career in Diplomacy</strong></td>
<td>Negotiation Skills &amp; Techniques</td>
<td>20 September – 14 November 2021</td>
</tr>
<tr>
<td><strong>Ongoing Module</strong></td>
<td>Public Speaking Skills</td>
<td>20 September – 14 November 2021</td>
</tr>
<tr>
<td><strong>Module – Skills for an International Career in Diplomacy</strong></td>
<td>Leadership Skills</td>
<td>29 November 2021 – 13 February 2022</td>
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<tr>
<td><strong>Ongoing Module</strong></td>
<td>Media Relations</td>
<td>29 November 2021 – 13 February 2022</td>
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<tr>
<td><strong>Module 1 – Introduction to Studies of Anti-Corruption and Diplomacy</strong></td>
<td>Cosmopolitan Communication: Connecting Across Diplomats, Business Leaders and Civil Society Actors</td>
<td>14 February – 24 April 2022</td>
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<tr>
<td><strong>20 September – 14 November 2021 (8 Weeks)</strong></td>
<td>Project Management</td>
<td>25 April – 3 July 2022</td>
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<tr>
<td><strong>Module 2 – Politics, Sociology, Criminology, and Economics of Corruption</strong></td>
<td>Stakeholder Coordination &amp; Engagement</td>
<td>4 July – 11 September 2022</td>
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<tr>
<td><strong>Module 3 – Anti-Corruption Legal and</strong></td>
<td>Conflict Resolution &amp; Difficult Conversations</td>
<td>12 September – 13 November 2022</td>
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<tr>
<td><strong>Pre-Module Phase</strong></td>
<td>Pre-Module Phase</td>
<td>20 Sep – 17 Oct 2021</td>
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<tr>
<td><strong>Interaction Phase (Campus-Based)</strong></td>
<td>Interaction Phase (Campus-Based) One Week</td>
<td>18 Oct – 22 Oct 2021</td>
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<tr>
<td><strong>Module 2 – Politics, Sociology, Criminology, and Economics of Corruption</strong></td>
<td>Pre-Module Phase</td>
<td>15 Nov – 5 Dec 2021</td>
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<tr>
<td><strong>Post-Module Research Phase</strong></td>
<td>Post-Module Research Phase</td>
<td>3 Jan – 13 Feb 2022</td>
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<tr>
<td><strong>Module 3 – Anti-Corruption Legal and</strong></td>
<td>Pre-Module Phase</td>
<td>14 Feb – 13 Mar 2022</td>
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<tr>
<td>Modules</td>
<td>Activity</td>
<td>Timeline (Tentative)</td>
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<tr>
<td>Ethical Frameworks in Public and Private Sector 14 February – 24 April 2022 (10 Weeks)</td>
<td>Interaction Phase</td>
<td>14 Mar – 1 Apr 2022</td>
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<td>3 Weeks</td>
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<td>Post-Module Research Phase</td>
<td>4 Apr – 24 Apr 2022</td>
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<td>3 Weeks</td>
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<td>Module 4 – Corruption, Cybercrime, and Compliance 25 April – 3 July 2022 (10 Weeks)</td>
<td>Pre-Module Phase</td>
<td>25 Apr – 22 May 2022</td>
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<td>4 Weeks</td>
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<td>Interaction Phase</td>
<td>23 May – 10 Jun 2022</td>
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<td>3 Weeks</td>
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<td>Post-Module Research Phase</td>
<td>13 Jun – 3 Jul 2022</td>
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<td>3 Weeks</td>
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<td>4 Weeks</td>
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<td>Interaction Phase</td>
<td>1 Aug – 19 Aug 2022</td>
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<td>3 Weeks</td>
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<td>Post-Module Research Phase</td>
<td>22 Aug – 11 Sep 2022</td>
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<td>3 Weeks</td>
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<tr>
<td>Module 6 – Anti-Corruption Tools: Prevention, Criminalization, and Law Enforcement 12 September – 13 November 2022 (9 Weeks)</td>
<td>Pre-Module Phase</td>
<td>12 Sep – 2 Oct 2022</td>
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<td>3 Weeks</td>
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<td></td>
<td>Interaction Phase</td>
<td>3 Oct – 21 Oct 2022</td>
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<td>3 Weeks</td>
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<td>Post-Module Research Phase</td>
<td>24 Oct – 13 Nov 2022</td>
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<td>3 Weeks</td>
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<td></td>
<td>Final Proposal Development</td>
<td>13 November 2022</td>
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<td></td>
<td>Research and Master’s Thesis Development</td>
<td>26 March 2023</td>
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<tr>
<td>Defence and Graduation</td>
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<td>Spring 2023</td>
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